

APPENDIX A - GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2023/24			2024/25			2025/26	2026/27	2028/29
		Q3 Working Budget	Actuals 2023-2024	(Under) / Overspend	Slippage	Q3 Working Budget	Q4 Working Budget	Q4 Working Budget	Q4 Working Budget	Q4 Working Budget
		£	£	£	£	£	£	£	£	£
	General Fund - Schemes									
	Stevenage Direct Services	3,121,271	2,694,919	(426,353)	362,580	5,429,599	5,792,179	169,000	0	
	Housing Development	1,648,040	1,033,453	(614,587)	614,587	5,223,250	5,837,837	5,753,900	424,498	
	Finance and Estates	1,693,103	404,405	(1,296,869)	1,265,816	1,261,978	2,527,794	0	0	
	Digital & Transformation	367,510	154,461	(204,878)	204,878	173,944	378,822	0	0	
	Regeneration	3,578,840	2,638,998	(939,842)	2,039,738	25,054,500	27,094,238	10,901,851	1,335,670	
	Communities and Neighbourhoods	1,928,021	1,625,737	(302,284)	302,036	650,500	952,536	10,000	0	
	Planning and Regulatory	701,520	328,124	(373,396)	301,355	568,810	870,165	0	0	
	Deferred Works Reserve	262,178	-	(262,178)	262,178	230,332	492,510	0	0	
	Total Schemes	13,300,483	8,880,096	(4,420,387)	5,353,168	38,592,913	43,946,080	16,834,751	1,760,168	0
	General Fund -Resources			0						
BG902	Capital Receipts	3,044,786	904,082	(2,140,705)	691,189	4,926,177	5,617,367	75,000	424,498	0
BG905	Ringfenced regeneration receipts	836,260	514,986	(321,274)	0	1,500,000	1,500,000	0	0	0
	SG1 Receipts	177,940	67,983	(109,957)	178,735	135,000	313,735	545,500	0	0
	Locality Review receipts	0	0	0	(116,273)	1,384,016	1,267,743	192,000	0	0
BG904	Towns Fund	2,279,750	2,503,761	224,011	0	15,150,000	15,150,000	10,356,351	1,335,670	0
BG904	Other Grants and other contributions	255,340	135,322	(120,018)	65,000	986,910	1,051,910	0	0	0
BG862	S106's	46,090	0	(46,090)	0	0	0	0	0	0
BG936	Priorities – Strategic CIL	0	0	0	0	0	0	0	0	0
BG937	Local – Neighbourhood CIL	97,500	5,381	(92,119)	0	187,500	187,500	0	0	0
BG904	LEP	0	0	0	0	500,000	500,000	0	0	0
	RCCO	0	0	0	0	0	0	0	0	0
	Revenue Reserves	135,806	135,806	0	105,394	350,000	455,394	0	0	0
BG903	Capital Reserve (Housing Receipts)	677,578	412,765	(264,813)	(9,852)	412,817	402,965	104,000	0	0
BG916	Capital Reserve (Revenue Savings)	20,000	20,000	0	(16,000)	16,000	0	0	0	0
BG920	New Homes Bonus CNM	0	-	0	0	242,541	242,541	0	0	0
	Prudential Borrowing Approved	3,690,320	3,146,556	(543,764)	611,000	2,450,250	3,061,250	0	0	0
	Short Term borrowing and funded from private sale	2,039,113	1,033,453	(1,005,660)	3,823,896	10,351,701	14,175,597	5,561,900	0	0
	Funding Gap	0	-	0	0	0	0	0	0	0
	Total Resources (General Fund)	13,300,483	8,880,096	(4,420,387)	5,333,090	38,592,913	43,926,002	16,834,751	1,760,168	0

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		£	£	£	£	£	£	£	£	£
	Stevenage Direct Services									
	Parks & Open Spaces									
KC218	Hertford Road Play Area (S106 Funded)	0	0	0		25,000	25,000	0	0	0
KE911	Play Area Improvement Programme	0		0		480,330	480,330	75,000	0	0
KE329	Play Areas Fixed Play	9,470	8,597	(873)		0	0	0	0	0
KE494	Green Space Access Infrastructure	202,140	199,122	(3,018)	3,018	50,000	53,018	50,000	0	0
KE916	Peartree skate park	0	0	0		40,000	40,000	0	0	0
	Other		0	0			0			0
KG002	Garages	2,073,141	1,957,960	(115,181)	115,181	1,419,429	1,534,610	0	0	0
KS263	Waste and Recycling System	24,160	5,614	(18,546)	18,546	0	18,546	0	0	0
KE520	Welfare improvements at out based hubs		0	0		10,000	10,000	0	0	0
KE542	Flat block waste management infrastructure	10,310	10,310	(0)		18,730	18,730	0	0	0
KE543	Shrub bed programme	62,242	59,133	(3,109)	3,109	44,000	47,109	44,000	0	0
KE544	Review of Biodiversity Action Plan	7,000	4,905	(2,095)		0	0	0	0	0
KE545	Cemeteries System	12,120	0	(12,120)		0	0	0	0	0
KE946	BNG Chells Park/Canterbury Way PF (19/00485/FPM)	46,090	0	(46,090)		0	0	0	0	0
	Vehicles, Plant, Equipment									
KE497	Trade Waste Containers		0	0		20,000	20,000	0	0	0
Various	Vehicle/Plant replacement Programme - see Appendix 'A1 Vehicles'	534,750	368,474	(166,276)	166,276	1,194,610	1,360,886	0	0	0
KE920	Memorial Tree for Weston Road Cemetery	20,224	18,226	(1,998)		0	0	0	0	0
KE921	Improvement works to Hampson Park depot	40,000	5,550	(34,450)	34,450	0	34,450	0	0	0
KE922	Additional Headstone Plinths - Weston Road Cemetery	12,990	12,989	(1)		0	0	0	0	0
KE923	Pothole repairs Weston Road Cemetery	5,950	5,355	(595)		0	0	0	0	0
KE924	Improvements to Welfare facilities Weston Road Cemetery	12,976	12,976	(0)		0	0	0	0	0
KE925	Repair closed church wall St Nicholas church	0	0	0		30,000	30,000	0	0	0
KE926	roof residual waste bay Cavendish Transfer Station	299	299	0		150,000	150,000	0	0	0
KE927	Thermal Image Cameras	647	647	(0)		80,000	80,000	0	0	0
KE928	Ph2 fire protection works Cavendish	6,812	6,812	0		350,000	350,000	0	0	0
KE929	Digital system fleet and workshop operation	20,000	0	(20,000)	20,000	0	20,000	0	0	0
KE930	Digital system streets and grounds services	0	0	0		56,000	56,000	0	0	0
KE931	Digital system play area inspections/managment	0		0		16,500	16,500	0	0	0
KE932	Digital book of remembrance	2,000	0	(2,000)	2,000	0	2,000	0	0	0
KE933	Asset Management system			0		10,000	10,000	0	0	0
KE491	Weighbridge Improvement works	17,950	17,949	(1)		0	0	0	0	0

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		£	£	£	£	£	£	£	£	£
	Vehicles, Plant, Equipment - cont.									
KE598	Food collection vehicles (x5)			0		850,000	850,000	0	0	0
KE599	Replace four refuse vehicles - VU66 NPY, VU66 NPZ, VU66			0		305,000	305,000	0	0	0
KE600	Replace Sweeper - LK20 EJO			0		65,000	65,000	0	0	0
KE601	Shovel Loader to replace - FN69 XSU			0		200,000	200,000	0	0	0
KE602	Stand on Mowers to replace AN100520 & AN100559			0		15,000	15,000	0	0	0
				0						
	Total Stevenage Direct Services	3,121,271	2,694,919	(426,353)	362,580	5,429,599	5,792,179	169,000	0	0
	Housing Development Scheme (Joint GF/HRA)			0						
KG034	Kenilworth - Retail		513,754	513,754	0		0			
KG035	Kenilworth - Community Centre	0	0	0		648,680	648,680	574,900	0	0
KG036	Kenilworth - private sale (Malvern Close & Blocks A3&A6)	1,037,040	519,699	(517,341)	3,587	2,124,320	2,127,907	5,179,000	424,498	0
Various	Housing Development Schemes (Joint GF/HRA)	1,037,040	1,033,453	(3,587)	3,587	2,773,000	2,776,587	5,753,900	424,498	0
KG038	Marshgate Wholly Owned Housing Development Company (WOC)	611,000	0	(611,000)	611,000	2,450,250	3,061,250	0	0	0
				0						
	Total Housing Development (including grants to Register)	1,648,040	1,033,453	(614,587)	614,587	5,223,250	5,837,837	5,753,900	424,498	0
	Finance & Estates									
	Finance									
KS279	Upgrade Integra	74,171	74,171	(0)		0	0	0	0	0
	Estates									
KS278	New Management Software	66,080	12,937	(53,143)	53,143	0	53,143	0	0	0
KR916	Commercial Properties Refurbishment (MRC Programme)	29,470	19	(29,451)	29,451	330,220	359,671	0	0	0
KR150	Works to improve vacant premises prior to re-letting	41,140	39,978	(1,162)	1,162	15,000	16,162	0	0	0
KR155	EPC Surveys	2,000	7,724	5,724	(5,724)	87,620	81,896	0	0	0
KR156	EPC remedials	20,000	9,530	(10,470)	10,470	199,240	209,710	0	0	0
KR157	Building condition and Insurance valuation Survey	95,693	108,653	12,961	(12,961)	31,898	18,937	0	0	0

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		£	£	£	£	£	£	£	£
	Community Centres								
KE529	Community Centres Urgent and H&S Works	29,700	25,730	(3,970)	3,970	0	3,970	0	0
KE553	Bedwell CC - Replace extract fans and electric heaters	40	0	(40)		0	0	0	0
KR163	Chells manor - lightning upgrade	10,000	0	(10,000)		0	0	0	0
KR164	Timebridge Community Centre flooring	20,000	0	(20,000)		0	0	0	0
	Neighbourhood Centres								
KE554	Bedwell Neighbourhood centre canopy repairs	12,040	229	(11,811)	11,811	0	11,811	0	0
KE555	8-10 The glebe roof replacement	29,350	30,298	948		0	0	0	0
	Park Pavilions								
	Estates cont.								
	Depots								
KE527	Depots: Planned Preventative Works (reroof)	279,280	20,329	(258,951)	258,951	0	258,951	0	0
KR161	Cavendish Depot IT/CCTV gas suppression works	60	0	(60)		0	0	0	0
KR165	Cavendish Road reception access enhancement	10,360	10,406	46		0	0	0	0
KR166	Cavendish Road manhole covers	50,000	1,921	(48,079)	48,079	0	48,079	0	0
KR167	Cavendish Road penstock valve	50,000	114	(49,886)	49,886	0	49,886	0	0
	Other								
KE558	MSCP resurface worn stairwell floor	79,920	64	(79,856)	79,856	0	79,856	0	0
KE536	Multi Storey Car Park - Installation of emergency lighting	183,730	10,993	(172,737)	172,737	75,000	247,737	0	0
KE559	MSCP / Indoor Market guttering	30,000	0	(30,000)	30,000	0	30,000	0	0
KR168	Indoor Market roller shutter	9,000	7,053	(1,947)		0	0	0	0
KR169	MSCP replacement fuse boards	8,000	0	(8,000)	8,000	0	8,000	0	0

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		£	£	£	£	£	£	£	£	£
	Estates cont.				0		0			
	Council Offices				0		0			
KR151	Daneshill: Urgent and H&S Works	92,250	33,162	(59,088)	59,088	0	59,088	0	0	0
	Operational Buildings				0		0			0
KR152	BTC 2019/20 Backlog H&S Works	27,930	0	(27,930)	27,930	0	27,930	0	0	0
KR153	BTC Urgent and H&S Works	65,780	0	(65,780)	65,780	0	65,780	0	0	0
KR154	BTC Planned Preventative Works	190,280	11,092	(179,188)	179,188	0	179,188	0	0	0
KR170	BTC Essential works - Replace / upgrade doors, Lighting	195,000	0	(195,000)	195,000	0	195,000	0	0	0
KR171	Burwell Road shops - Reroofing,	0	0	0	0	60,000	60,000	0	0	0
KR172	MSCP fire door replacement	0	0	0	0	35,000	35,000	0	0	0
KR173	Commercial - shop units roof works	0	0	0	0	125,000	125,000	0	0	0
KR174	Commercial properties - General repairs	0	0	0	0	100,000	100,000	0	0	0
KR175	cavendish - IT server room works	0	0	0	0	65,000	65,000	0	0	0
KR176	King George V Pavilion - Works to existing Fascia boards	0	0	0	0	20,000	20,000	0	0	0
KR177	Replace 1 FM Team vehicle	0	0	0	0	28,000	28,000	0	0	0
KR178	Cavendish - generator	0	0	0	0	90,000	90,000	0	0	0
	Total Estates	1,701,274	330,234	(1,296,869)	1,265,816	1,261,978	2,527,794	0	0	0
	Total Finance & Estates	1,693,103	404,405	(1,296,869)	1,265,816	1,261,978	2,527,794	0	0	0
	Corporate Projects, Customer Services & Technology				0					
	IT General				0					
KS268	Infrastructure Investment	329,019	154,414	(174,605)	174,605	99,000	273,605	0	0	0
KS320	Telephony Hardware Refresh			0		22,500	22,500	0	0	0
KS321	VDI hosting Hardware Refresh			0		11,250	11,250	0	0	0
KS322	Hardware Replacment Program			0		78,660	78,660	0	0	0
KS323	Hardware Replacment Program (HRA Element)			0		(37,466)	(37,466)	0	0	0
KS319	2012 Migration Servers	0		0		0	0	0	0	0
	Total IT General	329,019	154,414	(174,605)	174,605	173,944	348,549	0	0	0
	Connected to Our Customer (CTOC)									
KS274	New CRM Technology	30,320	47	(30,273)	30,273	0	30,273	0	0	0
	Total CTOC	30,320	47	(30,273)	30,273	0	30,273	0	0	0
	Total Corporate Projects, Customer Services & Technology	367,510	154,461	(204,878)	204,878	173,944	378,822	0	0	0

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		£	£	£	£	£	£	£	£	£
	Regeneration			0						
KE505	Demolition of Towers Garages and other sites (GD1)	92,580	0	(92,580)		0	0	0	0	0
KE466	Bus Interchange (GD3)	0	(11,536)	(11,536)		0	0	0	0	0
KE506	Public Sector Hub	836,260	526,522	(309,738)	309,738	1,000,000	1,309,738	0	0	0
KE541	Railway Station Multi-Storey Car Park	0	(243,432)	(243,432)		0	0	0	0	0
	Repay LEP Loan	0		0		1,000,000	1,000,000	0	0	0
KE947	SG1 Joint Venture	750,000		(750,000)	750,000	7,904,500	8,654,500	545,500	0	0
Various	Towns Fund	1,900,000	2,367,444	467,444	980,000	15,150,000	16,130,000	10,356,351	1,335,670	0
	Total Regeneration	3,578,840	2,638,998	(939,842)	2,039,738	25,054,500	27,094,238	10,901,851	1,335,670	0
	Community & Neighbourhoods									
KC202	Fairlands Valley Park - Aqua	4,000	0	(3,571)	3,571	0	3,571	0	0	0
KC235	Boat house as essential H&S works for dry rot	140	0	(140)		0	0	0	0	0
KC232	SALC and the Swim Centre Urgent and H&S Works	132,530	120,538	(11,992)	11,992	0	11,992	0	0	0
KC231	SALC, Swim Centre, and Fairlands Valley Sailing Centre 2019/20 Backlog H&S Works	19,860	1,644	(18,216)	18,216		18,216	0	0	0
KC233	Stevenage Arts & Leisure Water leak - Reroofing	59	59	0	0	0	0	0	0	0
KC242	SLL Leisure management - end of contract capital provision	150,000	84,030	(65,970)	65,970		65,970	0	0	0
KC237	Fire stopping works at SALC	80,000	22,081	(57,919)	57,919	19,900	77,819	0	0	0
KC238	Lift replacement at SALC	45,000	3,401	(41,599)	41,599		41,599	0	0	0
KC239	Replacement bridge and works at Golf Centre	71,382	75,466	4,084		0	0	0	0	0
KC240	Replacement Camera programme	33,920	31,357	(2,563)	0	40,000	40,000	10,000	0	0
KC052	Shephalbury Park	14,530	14,532	2	0	5,600	5,600	0	0	0
KC236	Ridlins Athletics	78,000	80,452	2,452	0	0	0	0	0	0
KE917	Ridlins Athletics Facility	10,000	0	(10,000)	5,916	0	5,916	0	0	0
KC243	New Leisure Contract	1,188,600	1,188,596	(4)	4	0	4	0	0	0
KC245	Equipment replacement at Fairlands Valley Sailing Centre	35,000	3,113	(31,887)	31,887	0	31,887	0	0	0
KC246	Aqua Park - Rubber crumb surface replacement	0	429	0	0	35,000	35,000	0	0	0
KC247	Lighting of clock tower - permanent install	65,000	0	(65,000)	65,000	0	65,000	0	0	0
KC248	Stock condition survey Leisure sites	0	37	37	(37)	150,000	149,963	0	0	0
KC250	Fire stopping at SALC		0	0	0	220,000	220,000	0	0	0
KC252	Lift procurement at SALC		0	0	0	160,000	160,000	0	0	0
KC253	Sailing Centre		0	0	0	10,000	10,000	0	0	0
KC254	Ridlins Stadium		0	0	0	10,000	10,000	0	0	0
	Total Community & Neighbourhoods	1,928,021	1,625,737	(302,284)	302,036	650,500	952,536	10,000	0	0

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	Planning & Regulatory			0						
KE119	Off Street Car Parks (Multi Storey Car Parks)	199,950	7,063	(192,887)	192,887	175,000	367,887	0	0	0
KE470	Electric Car Charging Points	134,600	104,498	(30,102)	30,102	0	30,102	0	0	0
KE530	Car Park Equipment - Digitalisation	20,000	3,430	(16,570)	16,570	0	16,570	0	0	0
KE201	Hard standings	45,176	35,838	(9,338)	9,338	25,000	34,338	0	0	0
KE100	Residential Parking	292	292	0	(0)	0	(0)	0	0	0
KE217	Parking Restrictions	27,649	27,649	(0)	0	15,000	15,000	0	0	0
KE444	Coreys Mill Lane - Additional Parking Capacity	20,762	20,762	(0)	0	0	0	0	0	0
KE486	CCTV St George's MSCP	27,924	27,924	0	(0)	0	(0)	0	0	0
KE531	Workplace Travel Plan	40,400	39,228	(1,172)	1,172	15,000	16,172	0	0	0
KE569	Cashless on street parking transition	46,057	40,059	(5,998)	5,998	60,000	65,998	0	0	0
KC916	Street Scene UKSPF	41,210	16,000	(25,210)	25,210	131,310	156,520	0	0	0
KC244	Community Climate Change Fund	97,500	5,381	(92,119)	20,078	97,500	117,578	0	0	0
KC917	St Georges MSCP - conversion of store room and boiler room to office space			0	0	50,000	50,000			
	Total Planning & Regulatory	701,520	328,124	(373,396)	301,355	568,810	870,165	0	0	0
KR911	Deferred Works Reserve	262,178	-	(262,178)	262,178	230,332	492,510	0	0	0